COURSE HANDBOOK

GRADUATE DIPLOMA OF LEADERSHIP

OVERVIEW

<table>
<thead>
<tr>
<th>INFLUENTIAL, VISIONARY, PIONEER</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Director</td>
</tr>
<tr>
<td>Level</td>
</tr>
<tr>
<td>Qualification</td>
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<tr>
<td>Subjects</td>
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<tr>
<td>IELTS</td>
</tr>
<tr>
<td>CRICOS Code</td>
</tr>
<tr>
<td>Accreditation</td>
</tr>
<tr>
<td>Course Length</td>
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The Graduate Diploma of Leadership (GDL) develops your leadership potential to be an effective leader and leadership mentor. Explore issues of leadership integrity and build a leadership tool kit.

The Graduate Diploma in Leadership is a nested award in the Master of Leadership, designed to equip professionals with a specialised understanding of leadership, integrating leadership theories with spiritual principles and pragmatic application. The award parallels the accepted criteria articulation into professional university awards (such as MBA), specifically providing a pathway to the Master of Leadership program. It can be a destination course or exit point, thus allowing flexibility for students who may wish to start with a shorter postgraduate course before committing to a Master of Leadership or for students who need to exit the Master of Leadership.

The Graduate Diploma in Leadership provides a broad understanding of leadership principles as well as critical, evidence based and innovative thinking skills which are valuable to any professional context. It includes an overview of intercultural communication, as well as governance, law and ethics, as a foundation for good leadership practice. Integrating leadership theory and skills with spiritual principles, this award provides the opportunity for students to explore the implication of their faith in their professional context.
AC GRADUATE ATTRIBUTES

Christian Worldview
A knowledge of the Christian story, derived from the Scriptures and tradition of the church. An awareness of the implications of this story for self-identity in the context of local and global communities. This includes a commitment to engage with alternate worldviews, showing appreciation of the values and perspectives of others.

Leadership
The ability to provide effective Christian leadership to individuals, groups and organisations, demonstrated in the capacity to influence and enable others to accomplish worthwhile objectives which contribute to the human good and the kingdom of God. This includes seeking to emulate the example of Jesus Christ in serving and empowering others.

Integrity and Justice
The ability to apply a Christian worldview in the diverse situations and responsibilities of life, and to exercise faith, hope, love and generosity as prevailing attitudes. This includes the active promotion of the gospel, social justice, equality, mutual respect and an ecological ethos.

Communications
The ability to communicate effectively to a range of audiences, in appropriate contexts using high levels of verbal, written and technological skills. This includes visual and media literacy, numeracy, rhetoric and persuasion.

Personal and Social Skills
Demonstrate relational skills that incorporate the flexibility for both independent and collaborative situations. This includes personal and group organizational skills, conflict management and resolution, as well as the ability to value and respect the opinions of others.

Critical and Creative Thinking
A capacity for critical and reflective thinking that is explored not only individually but within a community context. This includes a capacity to be creative and to research, analyse and resolve problems in innovative and prophetic ways.

Professional Knowledge
Use and maintain knowledge about a discipline or field, in terms of theoretical, conceptual and methodological elements, striving continually and independently to secure further knowledge and where appropriate, defined professional skills.
# LEARNING OUTCOMES

<table>
<thead>
<tr>
<th>Specification</th>
<th>Level 8: Graduate Diploma</th>
<th>Learning outcomes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Knowledge</strong></td>
<td>Graduates of a Graduate Diploma will have:</td>
<td>Demonstrated:</td>
</tr>
<tr>
<td></td>
<td>• advanced knowledge within a systematic and coherent body of knowledge that may include the acquisition and application of knowledge and skills in a new or existing discipline or professional area</td>
<td>• advanced and integrated understanding of key issues, theoretical concepts and practices within leadership;</td>
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<tr>
<td></td>
<td>• knowledge of recent developments and scholarship in leadership within the Christian worldview framework;</td>
<td>• knowledge of recent developments and scholarship in leadership within the Christian worldview framework;</td>
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<tr>
<td></td>
<td>• understanding of general leadership principles and methods, and knowledge of specific approaches used in the leadership.</td>
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<tr>
<td><strong>Skills</strong></td>
<td>Graduates of a Graduate Diploma will have:</td>
<td>Demonstrated ability to:</td>
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<td></td>
<td>• cognitive skills to review, analyse, consolidate and synthesise knowledge and identify and provide solutions to complex problems</td>
<td>• define and resolve a complex problem or issue using appropriate knowledge, approaches and theories in leadership;</td>
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<tr>
<td></td>
<td>• cognitive skills to think critically and to generate and evaluate complex ideas</td>
<td>• use critical, evidence based and innovative thinking skills to analyse and synthesise ideas and theories from other disciplines related to leadership;</td>
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<tr>
<td></td>
<td>• specialised technical and creative skills in a field of highly skilled and/or professional practice</td>
<td>• communicate effectively complex ideas and proposed solutions to peers and general audiences;</td>
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<tr>
<td></td>
<td>• communication skills to demonstrate an understanding of theoretical concepts</td>
<td>• critically evaluate new developments of scholarship in leadership.</td>
</tr>
<tr>
<td></td>
<td>• communication skills to transfer complex knowledge and ideas to a variety of audiences.</td>
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<tr>
<td><strong>Application of knowledge and skills</strong></td>
<td>Graduates of a Graduate Diploma will demonstrate the application of knowledge and skills:</td>
<td>Demonstrated ability to:</td>
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<tr>
<td></td>
<td>• to make high level, independent judgements in a range of technical or management functions in varied specialised contexts</td>
<td>• articulate and apply the knowledge and skills developed within leadership to develop appropriate solutions to emerging business challenges;</td>
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<tr>
<td></td>
<td>• to initiate, plan, implement and evaluate broad functions within varied specialised technical and/or creative contexts</td>
<td>• critically evaluate and apply broad conceptual frameworks in leadership;</td>
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<tr>
<td></td>
<td>• with responsibility and accountability for personal outputs and all aspects of the work or function of others within broad parameters</td>
<td>• work independently, responsibly and with the level of professionalism expected of an informed practitioner in leadership.</td>
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</table>
COURSE STRUCTURE

The course structure is based on two semesters (each of 13 weeks duration), with four subjects taught in each semester. It comprises:

- 60 cp core subjects
- 20 cp electives

To qualify for award of the degree of Graduate Diploma in Leadership a candidate shall accrue an aggregate of at least 80 credit points, including satisfactory completion of the core subjects noted below.

### CONTENT OF THE COURSE OF STUDY

<table>
<thead>
<tr>
<th>CORE SUBJECTS</th>
<th>CREDIT POINTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>BUS560 Financial Stewardship</td>
<td>6 x 10</td>
</tr>
<tr>
<td>COM505 Intercultural Communication</td>
<td></td>
</tr>
<tr>
<td>LEA401 Introduction to Leadership</td>
<td></td>
</tr>
<tr>
<td>LEA535 Organisational Leadership OR LEA404 Leadership Theory and Skills</td>
<td></td>
</tr>
<tr>
<td>LEA550 Governance, Law and Ethics</td>
<td></td>
</tr>
<tr>
<td>THE401 Christian Worldview</td>
<td></td>
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</tbody>
</table>

| ELECTIVE SUBJECTS | 20 cp subjects taken from accredited Level 8 and 9 (400, 500 or 600 level) subjects offered by the College, including subjects not taken from other specialisations. | 2 x 10 |

| OTHER PROTOCOLS OF THE COURSE | 10 credit points per subject with 1 point being 10 hours of study per week. Total hours per subject is 130 hours. |
| RULES OF PROGRESSION | 60 cp core, 20 cp elective subjects. |
| BRIDGING/NESTED COURSES | The Graduate Certificate of Leadership is a nested course within the Graduate Diploma of Leadership. Graduates of the Graduate Diploma in Leadership may progress into the Master of Leadership. |

For information on the teaching faculty for these subjects, please visit our [website](#).

**Graduate Pathways**

Students who have successfully completed the Graduate Diploma of Leadership may progress into the Master of Leadership.

**Career Opportunities**

Graduates may find employment in ministry or church-based organisations; become part of the next generation of leaders of not-for-profit organisations; take up leadership or management positions in school, or various management positions in for-profit businesses.
ADMISSION CRITERIA

Academic Entry Requirements

Applicants with Recent Secondary Education
This course of study requires the completion of a higher education qualification by an authorised institution. Applicants with recent high school education only are not eligible for direct entry into this course.

Applicants with Vocational Education and Training Study
This course of study requires the completion of a higher education qualification by an authorised institution. Applicants with a Vocational Education and Training (VET) qualification only are not eligible for direct entry into this course.

Applicants with Higher Education Study
Applicants whose highest level of study enrolment since leaving secondary education is a higher education qualification must demonstrate the completion of an AQF Level 7 Bachelor degree (or higher) by an authorised institution for admission into this course.

Applicants with Work and Life Experience
This course of study requires the completion of a higher education qualification by an authorised institution. Applicants who have not completed formal higher education study are not eligible for direct entry into this course. These applicants are encouraged to seek admission via the Graduate Certificate in Leadership.

Essential Requirements
In addition to the academic criteria above, applicants seeking entry into the Master of Leadership must demonstrate a minimum of 3 years’ relevant work experience in a managerial or professional leadership role. This may include:

- Ministers in senior leadership positions;
- Managers and leaders in non-government organisations which act to further social or cultural outworking of Christian ministry; or
- Business people who are fulfilling positions of responsibility including team or industry leadership.

Applicants must submit a copy of their CV with a cover letter outlining how they meet the above criteria, or equivalent.

For further information about AC’s provisional entry criteria, please see:

- AC’s Admissions Requirements
- Higher Education Provisional Entry Policy
- Admissions Policy
English Language Proficiency
Overseas students are required to demonstrate their English proficiency skills. Such students admitted into our programs must attain an overall IELTS (or equivalent) score of 7.0 (with no score below 6.5 in any of the four skills areas). IELTS (or equivalent) is not required for applicants who have undertaken five years of required higher education study (or equivalent) in English from an approved country or who have completed a Certificate IV or higher qualification awarded in English under the Australian Qualification Framework by an authorised institution or registered training organisation.

*Applicants are encouraged to contact the International Student Office if they are unsure of the equivalence of their English language proficiency test scores.*

Special Admissions Pathways
AC's [Admissions Policy](#) details the special admission pathways for our courses of study. The Special Admission Pathways are evaluated on a case-by-case basis by the Program Director. A student’s admission requirements may be reconsidered on educational disadvantage grounds, including but not limited to:

- Aboriginal or Torres Strait Islander descent, where the normal HSC entry path has not been followed;
- socioeconomic reasons (such as low-family income or poor living conditions);
- learning or language difficulties;
- disrupted schooling;
- physical disability;
- serious family illness or excessive family responsibility;
- geographical isolation of home and/or school;
- completion of a prescribed program of non-award study (four subjects or 40 credit points) with an overall GPA of 1.8 or better.

*For a full list of educational disadvantage grounds, please see AC’s Admissions Policy.*
DIVERSITY AND EQUITY

AC is committed to providing a learning environment that is free from discrimination on the basis of income, age, disability, social and ethnic background, location or gender. AC endeavours to increase opportunities for people of all backgrounds to participate in training programs, and implement programs that take into account the specific needs of participants. AC encourages students to inform AC of any disability, medical condition or learning need that may impact on your studies to arrange a study plan that best suits your needs.

HOW TO APPLY

Once you have chosen your course of study, you will need to apply direct to AC. Applications typically close 3 weeks before semester commences.

All AC application forms are completed online. There are different forms depending on the level of study you are applying for and the location of your course.

Further information on How to Apply and access to AC’s Application Forms is available on our website.

Credit transfers and recognised prior learning (RPL)

You may be entitled to credit for prior learning, whether formal or informal. Formal learning can include previous study in higher education, vocational education, or adult and community education. Informal learning can include on the job learning or various kinds of work and life experience. Credit can reduce the amount of study needed to complete a degree.

For further information about credit and recognition of prior learning please see AC’s Credit Transfer and Recognition of Prior Learning Policy or contact our Student Support team.

HOW TO ENROL

Once you have returned a signed copy of your Letter of Offer to accept your place at AC, you will be invited to enrol in your specific subjects in the next academic period. Students are advised to consult their timetable (can be found here), review their Academic Advice Sheet and contact the Student Support Team for tailored academic advice before completing the enrolment form.

Applications for credit transfers or recognised prior learning will be communicated to you once they have been processed.
STUDENT SERVICES

Student Support Team
AC's Student Support Team exists to ensure you get from Orientation Day to Graduation Day with a smile on your face!

Academic Support
• Tailored academic guidance
• Assessment variation to accommodate disabilities, medical conditions and/or learning needs
• Exam reader/writers
• One-on-one tutoring and small group workshops for face-to-face and distances students
• Physical libraries
• Access to online journal databases
• Access to eBook resources
• Resources are also provided online for self-development

Non-Academic Support
• Pastoral Care
• Chaplains
• Professional counselling
• Careers guidance
• On –campus childcare*
• Extra-curricular and community services
• SRC – The Student Representative Council
• Recreation areas

Student Life
All students can take part in:
• mission trips and community service projects
• weekly chapel services
• lunches and gatherings on campus
• opportunities to hear or present research
• masterclasses to take your skills and knowledge to the next level
• social events both on and away from campus
• exchange programs with other colleges and universities around the world
…and much, much more! To find out what is happening near you or to get specific details just contact the Student Support Team:

Email: studentsupport@ac.edu.au
Phone: (02) 8893 9005
https://www.ac.edu.au/student-services/
*Not available at all campuses
The table below gives an indication of the likely peer cohort for new students at AC. It provides data on students that commenced study and passed the census date in the most relevant recent intake period for which data are available, including those admitted through all offer rounds and international students studying in Australia.

This course will commence delivery in 2020.

<table>
<thead>
<tr>
<th>Applicant background</th>
<th>Full Year Intake: 2019</th>
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<tbody>
<tr>
<td></td>
<td>Number of students</td>
</tr>
</tbody>
</table>
| (A) Past higher education study  
(includes a bridging or enabling course) | N/P | N/P |
| (B) Past vocational education and training (VET) study | N/A | N/A |
| (C) Work and life experience  
(Admitted on the basis of previous achievement other than the above) | N/A | N/A |
| (D) Recent secondary education:  
• Admitted solely on the basis of ATAR  
(regardless of whether this includes the impact of adjustment factors such as equity or subject bonus points) | N/A | N/A |
| • Admitted where both ATAR and additional criteria were considered  
(e.g. portfolio, audition, extra test, early offer conditional on minimum ATAR) | N/A | N/A |
| • Admitted on the basis of other criteria only and ATAR was not a factor  
(e.g. special consideration, audition alone, schools recommendation scheme with no minimum ATAR requirement) | N/A | N/A |
| International students | N/P | N/P |
| All students | N/P | N/P |

Note:  
“<5” – the number of students is less than 5.  
N/A – Students not accepted in this category.  
N/P – Not published: the number is hidden to prevent calculation of numbers in cells with less than 5 students.

<table>
<thead>
<tr>
<th>ATAR-based offers only</th>
<th>ATAR</th>
</tr>
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<tbody>
<tr>
<td>Highest rank to receive an offer</td>
<td>N/A</td>
</tr>
<tr>
<td>Median rank to receive an offer</td>
<td>N/A</td>
</tr>
<tr>
<td>Lowest rank to receive an offer</td>
<td>N/A</td>
</tr>
</tbody>
</table>

Note: This table relates to all students made an offer on the basis of ATAR alone or ATAR in combination with other factors. Students admitted into a course of study based on a Special Admission Pathway or otherwise not based on their ATAR are not included in this table.
WHERE TO GET FURTHER INFORMATION

ac.edu.au
AC’s website is the best place to discover what’s happening at AC and explore our courses, campuses and support services. If you are not yet an AC student, our Future Students team are here to help find the right course for you!

Moodle
Once you begin your studies at AC, you will use Moodle as your Learning Management System (LMS) to access all your subject content, the AC Academic Handbook, Study Skills and Textbook Information. New Students can also use Moodle to view our Induction Videos.

International Students
Nothing beats the experience of being part of our community and participating in our classroom discussions! Alternatively, for students who decide to study from their home country, AC brings education to you by offering many subjects and degrees by distance education allowing you to study from anywhere in the world. Flexible delivery means that you will have access to our e-Learning platform which provides resources, podcasts, online forums and tutor assistance that allows you to complete your studies from your home country.

Further information about International Students, including the application process, international recognition of AC courses of study and FAQ’s, is available on our website. Alternatively, our Future Students team are available to answer any questions you may have about your requirements as an onshore or offshore International Students at AC.

QILT
Thinking about higher education institutions and study areas? Wish you could ask someone about their experience? The QILT website helps you compare official study experience and employment outcomes data from Australian higher education institutions.

TEQSA National Register
The purpose of the TEQSA National Register is to be the authoritative source of information on the status of registered higher education providers in Australia.

Complaints and Grievances
If you are unsatisfied with the outcome of your application, AC’s Complaint and Grievance Resolution Policy outlines the procedure for resolving a complaint or grievance.